



**BAF** BISHOP'S  
ACTION  
FOUNDATION

ANNUAL REPORT 2017

# Creating flourishing communities

BAF is a charitable organisation working to create and sustain flourishing communities

## Our Vision

Simply, we want to create communities that flourish. To achieve this we identify the root cause of community and social issues and develop partnerships that can create lasting solutions. We have three core action areas of Research, Collaboration and Service. We like to see ourselves as a catalyst for change, developing collaborations and solutions that can thrive beyond our involvement so that we can continue to look for more good to be done.

### Research

#### Think Tank

We bring community members together to start conversation, think creatively and research ways to create fundamental social change.

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### Collaboration

#### Backbone Organisation

BAF works collaboratively with a number of partners across Taranaki and wider New Zealand to lead, support, and sustain programmes that create social change.

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### Projects

#### Programme and Service Hub

We support and implement a number of projects that develop long-term solutions to social issues, helping our community to flourish from the ground up.

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## THINK TANK/AFFORDABLE HOUSING

### Affordable Housing Aotearoa

AHA is a charitable company designed to further enable the Anglican Church to be a leading player nationally inspiring and resourcing social and affordable housing initiatives.

At its simplest AHA provides a go to place for donations - be they small scale from individuals and parishes or large scale from Diocesan and Church balance sheets. All of the donations received by AHA will be applied to generate tangible housing outcomes for families with low to moderate household incomes.

AHA will also be a pan-church vehicle and pool of expertise that supports parishes, Dioceses and Church based entities to succeed with their own housing initiatives, either by directly developing them or by being a partner working alongside other entities in the local area / community.

The founders of the charitable company are BAF – Bishop's Action Foundation (Diocese of Waikato & Taranaki) and The Bishop's Community Development Trust (Diocese of Wellington).

### AHA operates under four main pillars:

- 1. Demonstrate leadership**  
 Commit to faith in action. We will inspire, coordinate and implement changes in the way we the Church applies resources to address the most pressing need in our communities.
- 2. Deliver “real” housing outcomes**  
 Through the involvement of our church working in partnership with public, private and community sector entities we will develop new mixed integrated neighbourhoods that assist people and households on low to moderate incomes to attain affordable housing.
- 3. Empower Communities**  
 We will work with a co-operative model that brings together the interests of the wider community and ensures a holistic approach to assisting individual households with their specific housing needs. Community ownership will enable solutions for neighbourhoods that are healthy and affordable over the long term, where people take responsibility for themselves and each other.
- 4. Initiate innovative housing solutions**  
 We will create a wider range of affordable housing options by forming partnerships to shape policy, pilot new products and instigate sustainable housing solutions.

## THINK TANK/SOCIAL ENTERPRISE

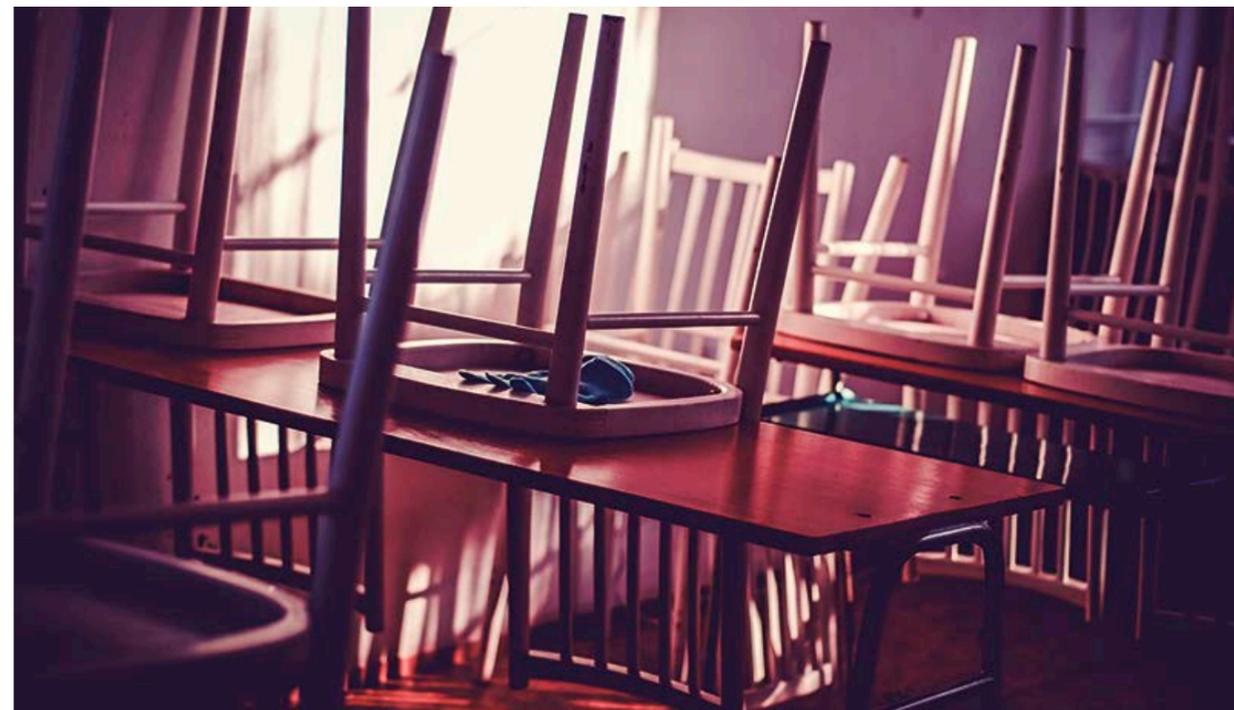
### Social Enterprise@Manifold

In partnership with Manifold, a co-working space in New Plymouth, we have created a supportive hub environment to grow and develop social enterprise in Taranaki. Our aim is to inspire and nurture local social entrepreneurs and to draw entrepreneurs from around the country to Taranaki.

Social enterprise is a proven model of responding to social needs through trading enterprises. Scotland (a similar population size to New Zealand) has invested in supporting social enterprise for over a decade and now has more than 5000 social enterprises, employing more than 112,000 people, and contributing £1.68 billion to their economy. Taranaki has a history of creativity and innovation and we believe our region can benefit from social enterprises if we create the supportive environment in which they can thrive.

Alongside access to the co-working space at Manifold and the capacity building support of BAF, our Social Enterprise Hub offers a range of practical services through our partner organisations – The Chamber of Commerce, Business Mentors, BDO, Govett Quilliam, Obst Coaching and The Wheelhouse. We also offer a start-up social enterprise manual providing a roadmap from idea generation through to business growth.

Enterprises interested in joining can find out more by registering at: <http://www.manifold.co.nz/socialenterprise/>



### Catalyst For Good

Catalyst For Good (CFG) has been established as a charitable company with the primary aim of promoting the regeneration of communities and relieving poverty through the establishment of social enterprises that generate social, environmental and economic outcomes.

CFG will support social enterprises that are established within communities with the specific purpose of providing community development, employment and connection outcomes through a trading approach. CFG can offer start-up support including seed funding and support, expert advice on establishing social enterprises and access to the benefits of Social Enterprise @ Manifold.

Our vision for CFG is that over time it becomes the enabler of a wide array of social enterprises embedded in communities that together achieve significant outcomes for the Taranaki region.

### Community Mentoring

BAF is part of a national think tank looking at the potential of fit-for-purpose community mentoring to build capacity and support community sector leaders and organisations.

Community sector leaders experience isolation and often lack support to strengthen their organisation and develop their leadership potential. The nature of the sector and its reliance on charitable funding means that community organisations are typically operating in a deficit environment, with limited budget for external support.

While there are a range of capacity building activities operating for the sector, we have identified demand for sector-appropriate mentoring services that draw on knowledge and skills from within the community to support leaders and organisations in their development.

## BACKBONE ORGANISATION

### Catalyst Housing Ltd

Catalyst Housing is a charitable company which was created by BAF following research into the need for affordable housing in Taranaki. We were registered as a charity because our aim is to promote the regeneration of communities and relieve poverty through the provision of housing options to low and moderate income families.

The focus of Catalyst Housing is Taranaki wide and our model is one of partnership with Catalyst Housing being a leading player achieving affordable housing outcomes. Our focus is Taranaki wide, but for the moment we are working with Housing New Zealand and community stakeholders to explore a proposal to regenerate an area of Marfell in New Plymouth.

Our vision includes over 50 new families able to purchase new homes offered at affordable prices. Enabling this number of new families to purchase in Marfell would be a significant catalyst supporting the longer-term regeneration of the area. We are also working in partnership with New Plymouth District Council to ensure a new road can be created to enhance the access and flow in and out of the area.

We gratefully acknowledge funding from the Dept of Internal Affairs Community Development Scheme.



### Food Together

Foodtogether is a social enterprise that enables local communities to operate a food co-op. Foodtogether makes it easy and convenient to access fresh fruit and vegetables at great prices while supporting your local community. It's truly a win, win, win. Foodtogether can offer the best price because of three reasons; firstly, it's not driven by profits. Secondly, it doesn't have to pay a large staff team as it generates enough surplus to cover coordination costs and then runs on a great volunteer base led through the support and goodwill of local churches, and thirdly it doesn't have to factor in waste or food expiring because each week the right amount of stock is ordered from the suppliers to fill the orders that have been placed.

BAF has worked with Foodtogether to establish the social enterprise in Taranaki. Our service operates across north Taranaki including New Plymouth, Bell Block and Waitara. The service is also operating in Central Taranaki and will soon be available in South Taranaki.

Our aim is to enable families, especially those on low incomes, to access essential and high quality fruit produce affordably. Check out the Foodtogether New Plymouth Facebook page for more information.



## New Horizons

New Horizons Aotearoa is a collaborative initiative being implemented by the Bishop's Action Foundation and the New Horizons Group working with a range of school, business and funding partners to support rangatahi / young people in years 7-10. The idea was originally developed by Kere Ell who continues to actively support the programme as its Founder/Patron.

Our mentors are local business / trades people. All mentors have been through the police vetting process. The programme fosters an early focus on vocational career pathways and helps students to be ready to connect with existing initiatives at high school. Participating students achieve the following outcomes:

- Helped to build an exciting 'product' such as a wood framed shed;
- Learned practical building / construction skills;
- Developed a sense of responsibility and trust;
- Connected with local business / trades people and discussed real life career opportunities and pathways

In 2017 we completed 3 programmes working at Spotswood College, Devon Intermediate School and Te Pi'ipi'inga Kākano Mai I Rangiatea supporting 21 rangatahi / young people. We also partnered with the Red Cross to build benches for their Buddy Bench programme. The benches are gifted to local schools to support student connection and reduce isolation. Benches built by the New Horizons programmes were gifted to Marfell School, Spotswood Primary and St Joseph's school New Plymouth.

Current supporters include ITL Engineering, Pepper Construction, Manor Build, ITM Building Supplies and ICT Gateway. We gratefully acknowledge these businesses for their support. We also gratefully acknowledge the TSB Community Trust and the Marfell Community Trust for providing funding for the programme.

The programme's Facebook page at New Horizons Aotearoa provides further information and pictures.



## NZ Navigator and Community Net

NZ Navigator is an on-line assessment tool that has been developed for New Zealand community organisations by The Bishop's Action Foundation and Platform Trust, and is supported by the Department of Internal Affairs – Charities Services. NZ Navigator is focussed on building strong and effective organisations and communities, enabling users to assess the performance of their organisation by rating all the important areas of the organisation's operation – direction, governance, leadership, people, administration, finances, communication, evaluation, and relationships.

Following the success of the NZ Navigator tool which now has over 1500 registered community organisations, the NZ Navigator partners worked

with the Department of Internal Affairs to take over management and ownership of the Community.Net database. This has enabled the database to be refreshed as a key resource for the community sector.

The partners are now working to complete the incorporation of the NZ Navigator Trust which will work to create a growing portfolio of digital spaces that equip a thriving charitable and community sector in Aotearoa New Zealand.

For more information visit [www.nznavigator.org.nz](http://www.nznavigator.org.nz)

## Social Isolation of Older People

BAF has partnered with Auckland's Selwyn Foundation and the Taranaki based Tainui Resthome and Village.

Through this partnership our current priority is supporting the establishment of Selwyn Centres and Tainui Day Centres within Taranaki and the Waikato as a response to social isolation.

These Centres offer social activities, outings, friendship, gentle exercise, laughter, help and support to those over 65 who may be living alone or have limited opportunity to get out and about.

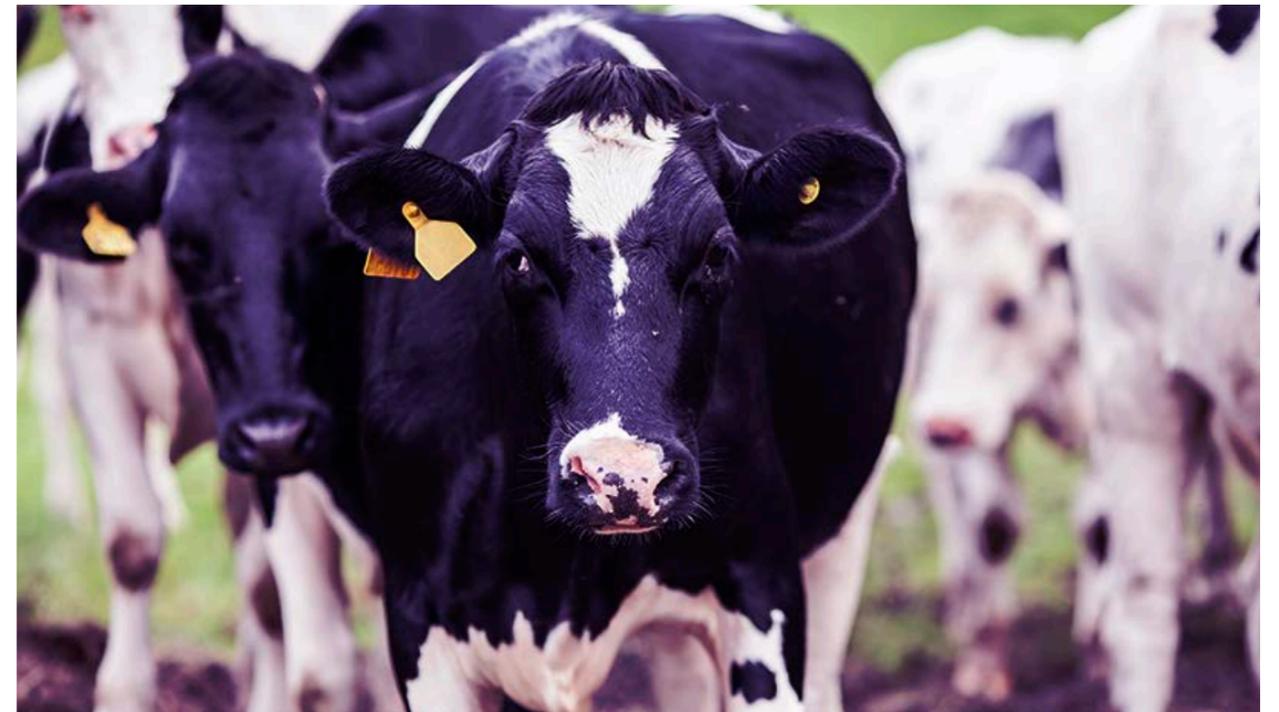
The programme is community based and is

designed to protect older people from social isolation or loneliness. Although based mainly in the Anglican Church premises, the centres serve older people from across the entire community.

We have centres operating in Cambridge, Te Awamutu, Morrinsville and Melville in the Waikato and Opunake in Taranaki. The Opunake centre is delivered in partnership with the Taranaki based Tainui Resthome and Village. We are also developing centres that will open in 2018 in Frankton and Chartwell, Hamilton and Patea and Waverley in Taranaki.

## Church-Community Partnerships

The Foundation has been continuing its back bone organisation role supporting parishes to engage with their communities to better understand how the Church can best respond to local needs. During 2017 this included a research project exploring the potential of churches to support sustainability in rural communities. This research acknowledges that simply knowing isn't enough so it is an aspirational / action focused study that will develop an educational (workshop based) programme and resourcing that will eventually support rural parishes to respond to the challenges of rural sustainability. We aim to complete this study mid-way through 2018. In addition we are working across Taranaki advising the parishes operating or seeking to establish services and enterprises that aim to meet the needs of their local communities. This works includes a focus on social enterprise initiatives as well as social services.



## Bashford-Nicholls Trust

BAF manages the scholarships provided by the Bashford-Nicholls Trust. This trust operates two dairy farms in South Taranaki with the aim of generating surpluses to enable scholarships for agriculture and veterinary science study and research.

BAF has developed and now manages an exciting and future focused scholarship programme that has extended the impact of the scholarships offered through the Bashford-Nicholls trust. The exciting new scholarship programme was launched in September 2017. Four scholarship tiers now support PhD, Masters, Undergraduate and

vocational programmes of study.

Working in partnership with PKW, Te Karaka Foundation and CommunityForce, an online scholarship portal was developed to streamline access to Taranaki based scholarships.

Bashford-Nicholls scholarships are available for applications in October each year by visiting <https://taranakischolarships.communityforce.com>

BAF will also launch a new Bashford-Nicholls Premier Award in April 2018 offering up to \$50,000 per year towards high impact research in the fields of agriculture or veterinary science.

## SERVICE HUB/PARENTING PROGRAMMES

### Incredible Years

This programme provides parenting support across Taranaki. BAF works with the Ministry of Education and alongside other community providers to deliver this programme.

The Incredible Years is a series of interlocking, evidence-based programmes for parents, children and teachers, supported by over 30 years of research.

The goal of the Incredible Years® programme is to prevent and treat young children's behaviour problems and promote their social, emotional, and academic competence. The programmes are used worldwide and have been shown to work across cultures and socio-economic groups. Childhood behaviour problems, if left unchecked, can leave children at a greater risk in adulthood of unemployment, mental health problems, substance abuse, early pregnancy or early fatherhood, criminal offending, multiple arrests and imprisonment, higher rates of domestic violence and shortened life expectancy.

The parent programme consists of 14 weekly group sessions led by trained Group Leaders. The programme is well-structured and resourced to ensure that it is delivered with fidelity.

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### Incredible Years Booster Sessions

The Incredible Years booster session delivers a community based programme that all families of children aged between 3-8 years can use to reinforce the original Incredible Years programme focus.

More specifically, the booster sessions support parents to re-connect with the programme goals to:

- Reduce conduct problems in children
- Promote social, emotional and academic competence in children and
- Promote parental competence and strengthen families

The booster session recognises that for real change to take place, it is the effectiveness of the programme content and influence across time that is the most significant so booster sessions can enhance outcomes and embed them for the future. The group-design of the programme means participants are potentially well set up with on-going support once the booster session programme has concluded.

### Triple P

Triple P offers a one-one programme with a trained facilitator working alongside an individual family with ongoing concerns about their child's behaviour who require intensive training in positive parenting. The parents commit to 10 regular appointments. The Triple P – Positive Parenting Program® is one of the world's most effective parenting programs.

It gives parents the skills they need to raise confident, healthy children and teenagers and to build stronger family relationships. It also helps parents manage misbehaviour and prevent

problems occurring in the first place.

With more than 30 years of ongoing research, Triple P has been delivered with thousands of families around the world and been found to work for most families within a wide variety of cultures, countries and individual situations. Triple P has helped more than four million children and their families in 25 countries around the world.



## SERVICE HUB

### Seasons for Growth

Having expanded our oversight of these programmes to five areas with programmes operating in New Plymouth, North & Central Taranaki, South Taranaki, Taumarunui and Katikati, in 2017 we have worked to establish an additional programme in Hamilton which should be operational early in 2018.

With three qualified trainers within our programme staff we are also offering regular training opportunities for volunteers interested in companioning children through the Seasons for Growth programme.

Seasons for Growth is a peer support programme for young people aged 5-18 who are suffering grief and loss through one of the following factors:

- Death or life threatening illness of a parent or close relative
- Separation/divorce of parents
- Long-term imprisonment of a parent or close family member
- Long-term placement with foster parents or.
- Migration or another qualifying circumstance

Support is provided in small, age-appropriate groups of 3 to 6 young people who work alongside two volunteer adult Companions. Each volunteer is police checked and undertakes a rigorous training programme prior to supporting young people. The programme runs for nine weekly sessions and guides young people along a structured journey to explore feelings and develop sustainable coping strategies for grief/loss.



### Capacity Building

BAF continues to be a partner to The Wheelhouse – the regional collaboration committed to better co-ordination of training, educational opportunities and provision of resources for community groups throughout Taranaki - visit [www.wheelhouse.org.nz](http://www.wheelhouse.org.nz). The Wheelhouse vision is “stronger and more sustainable community organisations”. To do this The Wheelhouse provides a dynamic online portal that enables organisations to access training, mentoring, resources, funding support and much more. It also enables knowledge and learning to be shared. During 2017 over 560 people attended 31 Wheelhouse training courses.

On behalf of The Wheelhouse BAF employs the Wheelhouse Manager and acknowledges the support of the TSB Community Trust which has provided funding for the position.

Through funding support from the Taranaki Electricity Trust we are also able to provide capacity building support to community sector organisations across Taranaki. During 2017 we have provided support to a wide range of organisations. This support has involved developing outcome measurement and reporting approaches, enhancing governance, developing future focused planning and financial sustainability strategies.

### ICT Gateway

The ICT Gateway is a social enterprise operated by The Bishop's Action Foundation. It supports ICT planning and enables ICT innovation in the voluntary and community sector. We recognise that ICT can be a powerful mechanism to support organisations to operate as effectively and efficiently as possible. The ICT Gateway supports voluntary and community organisations

through the following services - Strategic Advice & Planning, Cloud solutions and Remote Management Service Agreements.

2017 has seen strong demand for our services. We are exploring the viability of expanding the ICT Gateway over the next three years to meet this demand.



## CONTACT US

For more information on how to become involved in BAF projects from funding to collaboration and research, get in touch with us!

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